

### Safe Harbor

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### An Emerging High Performing Institution

Overview

- Niche-focused regional wealth manager built on a private trust bank platform
- Headquartered in Denver, Colorado and positioned in desirable, affluent and high growth markets

Target Market

- Households of \$1+ million liquid net worth
- High net worth and high growth markets
- Colorado, Arizona, Wyoming, California and Montana

Competitive Advantage

- Operates as one integrated firm, not silos
- Team approach benefits both clients and First Western
- Local boutique private trust bank offices with central product experts

Company Highlights

#### (as of 3/31/22)

Assets: \$2.58 billion
Total Loans: \$1.96 billion
Total Deposits: \$2.27 billion
AUM: \$7.20 billion

(for the year ending 12/31/21)

Loan Growth: 17.0%
 Deposit Growth: 36.2%
 Asset Growth: 28.1%
 TBV/Share<sup>(1)</sup> Growth: 20.9%



# HOVDE'S HIGH PERFORMERS CLASS OF 2022

HOVDE'S HIGH PERFORMERS
CLASS OF 2021

PIPER | SANDLER

2021 Bank & Thrift Sm-All Stars

### Investment Highlights

Attractive Markets and Business Model

- Rapidly growing institution operating in high growth markets
- Diverse sources of recurring fee income that consistently represent more than 40% of total revenue
- Attractive, stable deposit base with noninterest-bearing and money market accounts comprising 78% of total deposits
- Conservative underwriting and affluent client base results in exceptional asset quality with minimal credit losses

Strong Earnings Momentum

- Significant revenue growth driving improved operating leverage and higher profitability
- TBV/ share<sup>(1)</sup> increased 25% in 2020 and 21% in 2021
- Continued scale expected to drive further leverage and generate returns consistent with a high performing institution over long term
- Acquisition of Teton Financial Services, Inc. provides additional catalyst for earnings growth in 2022

Proven Execution on Growth Strategies

- Track record of generating organic growth, expansion and acquisitions
- Total assets up 58% in 2020 and 28% in 2021 with substantial increases in revenue and EPS
- Strengthening commercial banking platform creating more diverse loan portfolio and lower-cost deposit base

High Insider Ownership and Discounted Valuation

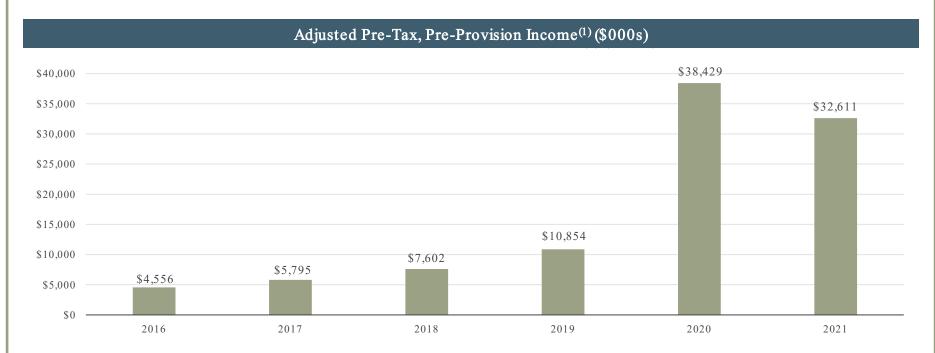
- Highly aligned with shareholder interests as insiders own ~18% of total shares outstanding<sup>(2)</sup>
- Discounted valuation trading at just 1.62x TBV/share<sup>(3)</sup>
- (1) See Non-GAAP reconciliation
- (2) Represents beneficial ownership as defined by the Proxy Statement
- (3) As of April 29, 2022



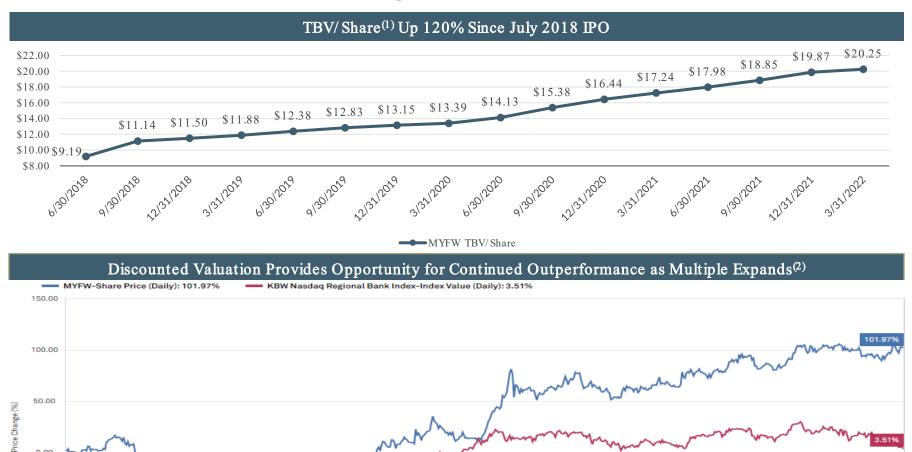
### Strong Operational and Financial Momentum

#### **Drivers of Improved Performance**

- Robust balance sheet growth
- Higher fee income driven by strengthened mortgage team
- Consistent new client acquisition activity driving growth in assets under management
- Highly leverageable operating platform driving improved efficiencies
- Outstanding asset quality and low credit costs



# Improving Earnings Driving Outperformance and Creating Shareholder Value



Jan '20 Mar '20
(1) See Non-GAAP reconciliation

(50.00)

(100.00)

(2) Source: S&P Capital IQ (January 1, 2020 through April 29, 2022)

May '20

Jul '20



May '21

Sep '21

Nov '20

Franchise Overview

### Great Markets, Scarce Investment Opportunity

#### Characteristics of First Western Markets

- Ranked among states with highest GDP growth
- Strong job and population growth
- Experiencing significant in-migration
- Attractive demographics with large amount of high net worth individuals that utilize private banking and investment management services
- Favorable tax laws for trusts and estates that attract wealthy individuals

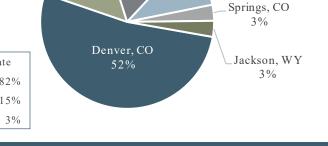
#### MYFW is 2<sup>nd</sup> Largest Publicly Held CO Chartered Bank

As of March 31, 2022	Current Ownership	Total Assets (\$bn)
FirstBank	Private	28.8
NBH Bank	Public (NYSE: NBHC)	7.3
Bank of Colorado	Private (Sub. Of Pinnacle Bancorp-NE)	6.6
Alpine Bank	Private	6.2
Sunflower Bank	Private	5.7
ANB Bank	Private	3.6
Citywide Banks	HTLF (Acquired in 2017)	2.7
First Western Trust Bank	Public (Nasdaq: MYFW)	2.6

#### (1) Source: S&P Capital IQ as of 06/30/2021.







#### Small Market Share Provides Large Growth Opportunity

MSA	State	Market Share	Projected % Change in HHI (2021-2026) (2)
Denver-Aurora-Lakewood	СО	0.73	11.00
Fort Collins	СО	2.60	13.45
Phoenix-Mesa-Scottsdale	AZ	0.16	13.18
Boulder	СО	1.17	11.41
Jackson	W Y/ ID	1.05	8.50
Glenwood Springs	CO	1.06	8.82
National Average			9.01

<sup>(2)</sup> Percentage growth in household income (HHI).

### MYFW: Our Five Core Strengths

Differentiated, Proven in the Marketplace

- Niche-focused franchise headquartered in Denver, Colorado
- Well-positioned in many attractive markets in Arizona, California, Colorado and Wyoming
- Specialized central expertise to compete with siloed national, regional firms
- Delivered through local, boutique trust banking teams so clients "owned" by MYFW, not associates

Built-in Operating
Leverage

- Strong profit center margins at maturity, growth opportunities in current and new markets
- Revenue growth in both fee income and net interest income, with neutral balance sheet
- Scalable, leverageable high fixed cost, low variable cost Product and Support Centers
- Operating expense investment already in place for growth and expansion

Highly Desirable Recurring Fee Income

- ~50% fee income, consistently through MYFW's history
- Primarily recurring trust and investment management ("TIM") fees
- Low risk, "sticky" wealth/trust business with comprehensive product offering
- Multiple entry points with ConnectView® proprietary review process to service, cross-sell

Experienced, Tested Team

- Executives are major bank/professional firm trained, with deep relationships in communities
- Achieved growth through business and economic cycles, capital constraints
- Healthy relationship with all regulators with strong risk management culture
- CEO with **proven track record** for creating value in previous bank ownership

Unique Opportunity for Investors

- At critical mass but small market share, many current and new market opportunities
- Proven ability to expand: (1) Organically, (2) By expansion and (3) By acquisition
- Few large Colorado bank alternatives for investors and clients, creating lift-out opportunities
- Attractive revenue and earnings growth story trading at discounted valuation



### Cross-Selling a Diverse Set of Products and Services

Our local profit centers team with specialized product experts through ConnectView®, with many points of entry

## Commercial Banking

- Corporate loans to match specific needs
- Well-versed in working with complex cash flows and business models
- Customized treasury management products and services

# Retirement / 401(k) Plan Consulting

- Retirement plan consultants partnering with businesses to sponsor retirement plans
- Creative corporate retirement plan design, analysis solutions, fiduciary liability management
- ERISA compliance and education

#### Residential Mortgage Lending

- Mortgage banking specializing in purchase money, high net worth lending
- Underwritten to Fannie Mae and Freddie Mac guidelines
- Targeted portfolio lending and secondary sales

#### Wealth Planning

- Wealth planning with specialized services (e.g. philanthropic)
- Proprietary ConnectView® approach, with access to CFPs, CPAs and estate planning attorneys
- Charitable giving tax strategies, deferred-compensation plans, life insurance, key person insurance

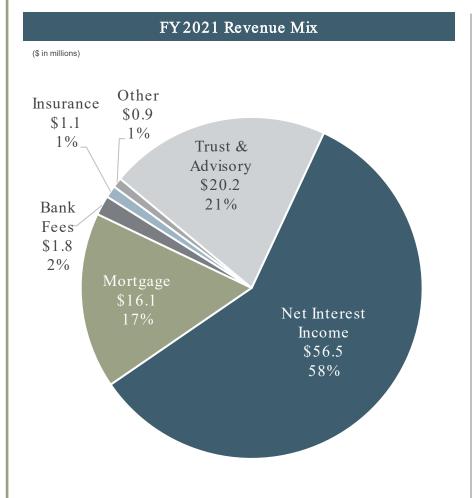
#### Investment Management

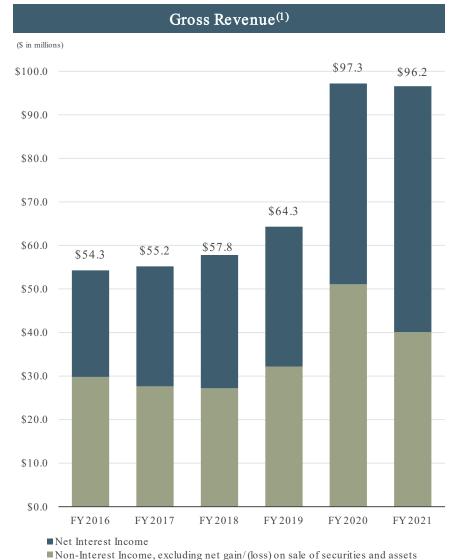
- Provide a broad range of asset and sub asset classes, with automated tax and basis management
- Create unique solutions through internal research, proprietary and third-party investment options
- Central team creates the platform for Portfolio Managers to service clients, manage accounts

#### Trust

- Fiduciary wealth management with expert review of client objectives, creating solutions
- Irrevocable life insurance trust, conservatorship, successor trustee, directed custodial trusteeship
- WY tax-exempt asset protection, special needs trusts, escrow services, family office services

# High Quality Revenues with Predictable Sources of Recurring Income

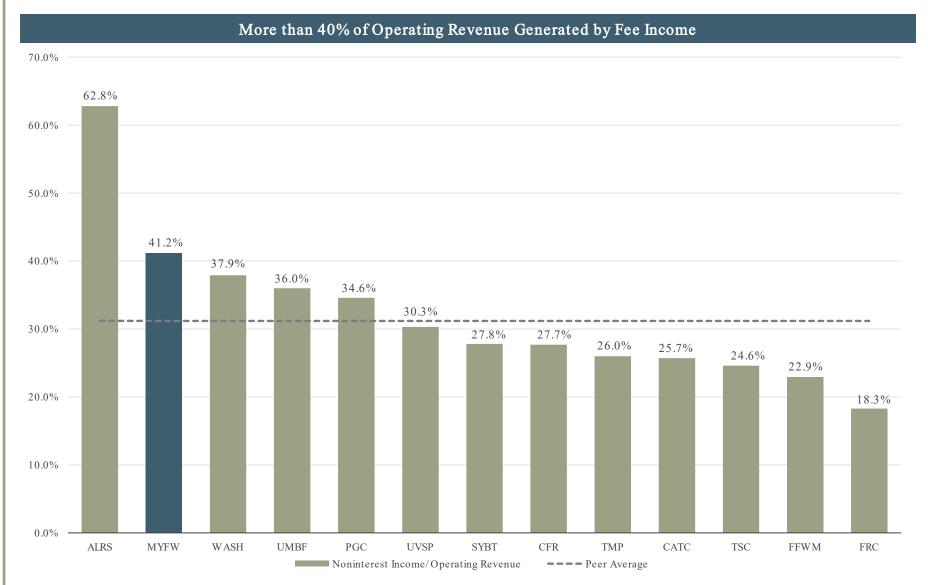




Note: As of or for the period ended December 31, 2021. Totals may not add up due to rounding.

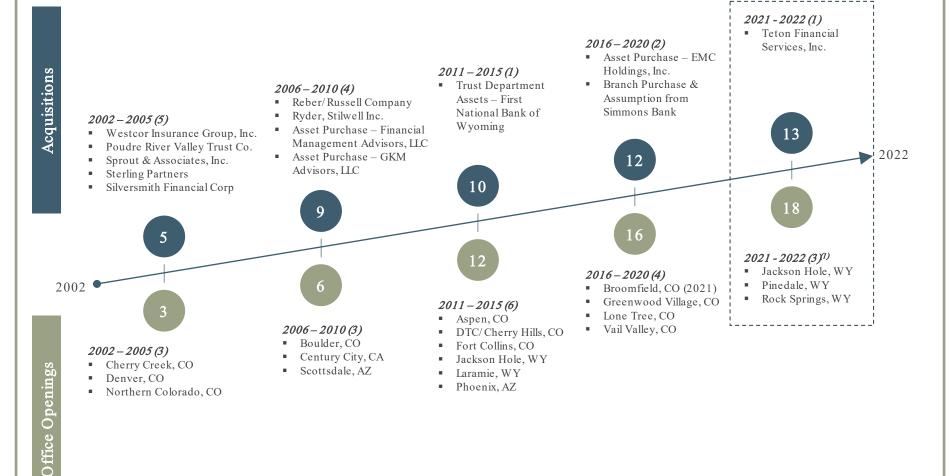
(1) See Non-GAAP reconciliation

### Private Bank Model Generates Strong Fee Income



Driving Profitable Growth

## Success in Expansion and Acquisition Growth





Denver, CO

Northern Colorado, CO



Phoenix, AZ

### Revenue Growth Strategies

Expand commercial loan production platform

- Building expertise in specific vertical markets, e.g. medical and dental practices
- Capitalize on growing reputation to attract additional experienced commercial banking talent

Expand into new markets with attractive demographics

- Vail Valley office opened in 2019
- Built team and revenue base to open office in Broomfield, CO in 3Q21
- Added team to focus on Bozeman, MT market in 2Q21

Execute on revenue synergies from Teton acquisition

- Capitalize on higher legal lending limit to expand relationships with existing clients and pursue larger commercial clients
- Cross-sell MYFW's larger offering of trust and wealth management products to new client base
- Continue adding banking talent to further accelerate market share gains in Wyoming

Execute on lowrisk strategic transactions that add value to the MYFW franchise

- Execute on minimally dilutive acquisitions
- Leverage infrastructure through branch acquisition transactions
- Proactive expansion, acquisition team

### Recent M&A Transactions

#### Branch Purchase and Assumption



#### Transaction Overview

- Closed on May 18, 2020
- Acquisition of all of the Denver locations of Simmons Bank (three branches and one loan production office)
- Assumed \$63 million in deposits and \$120 million in loans related to the acquired locations
- Added scale, an attractive client base, and commercial banking talent

#### Financial Impact

Mid-teens earnings accretion in 2021

#### Whole Bank Acquisition



#### Transaction Overview

- Closed on December 31, 2021
- Acquisition of Teton Financial Services Inc., the holding company for Rocky Mountain Bank
- Expands First Western's footprint and market share in Wyoming where favorable trust, estate and tax laws align well with private banking and investment management business model
- Added \$379 million in deposits and \$252 million in loans
- Adds scale and improves operating efficiencies

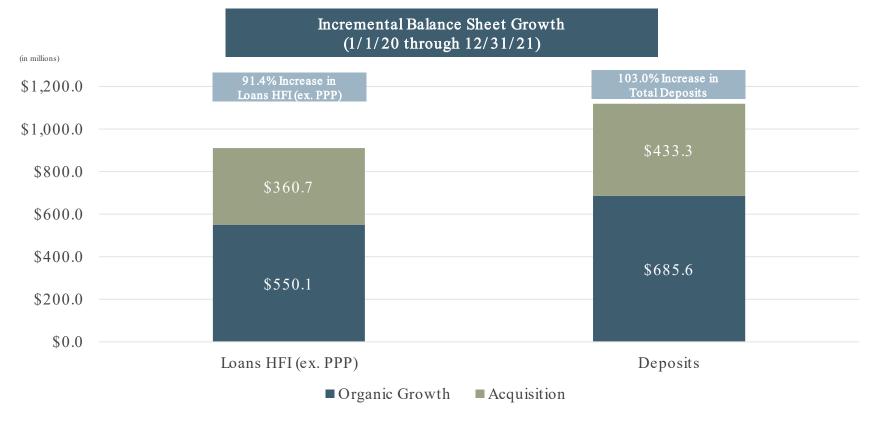
#### Financial Impact

- 7.4% accretive to 2022 EPS (assuming fully phased-in cost savings)
- Immediately accretive to TBV/share upon closing
- Adds low-cost deposits and higher-yielding loans that will positively impact net interest margin



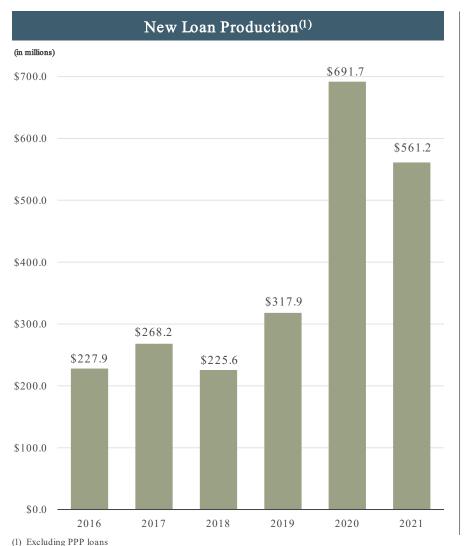
### Strong Execution on Revenue Growth Strategies

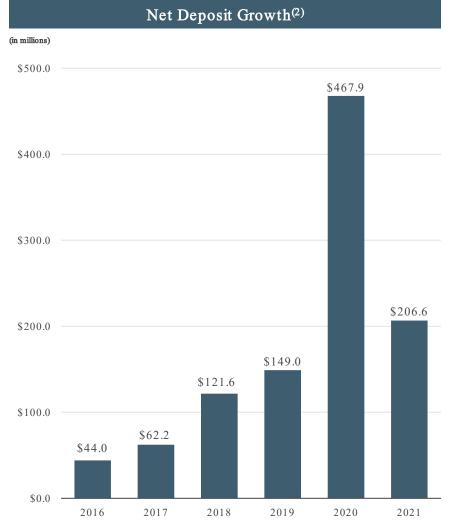
- Accelerating business development, office expansion and accretive acquisitions all contributing to the balance sheet growth driving improved operating leverage and higher profitability
- M&A strategy continuing with acquisition of Teton Financial Services
- Office expansion continuing with hiring of team to focus on Bozeman, MT market



### Accelerating Business Development Trends

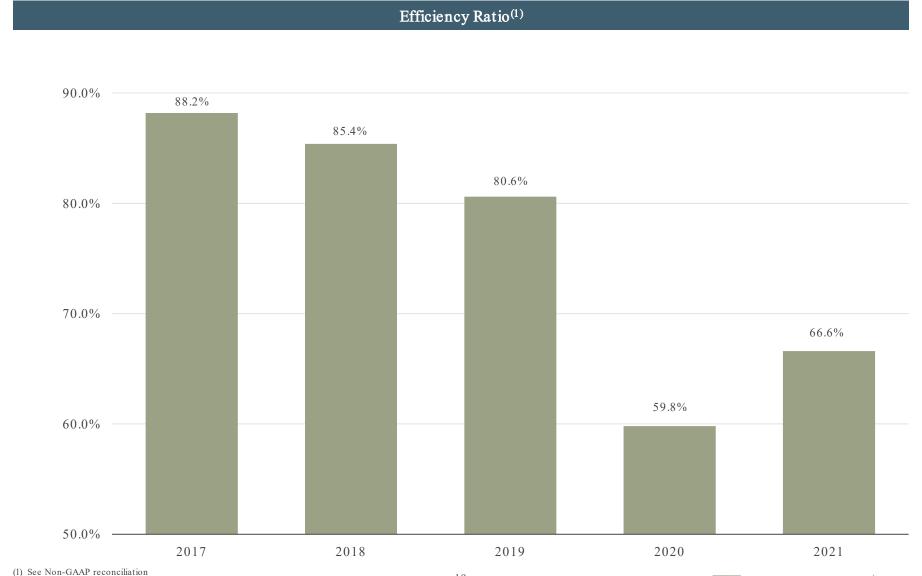
Capital raised in July 2018 IPO has allowed for increased business development activities





(2) Excluding acquired deposits

## Increased Scale and Back-Office Streamlining Driving Improved Efficiencies



### Commercial Banking Driving Growth

- During 2020, expanded commercial banking team and added construction lending expertise
- Increase in commercial banking clients contributing to growth in total loans and low-cost deposits while improving overall diversification
- Stronger commercial banking platform complements private banking and expanded mortgage capabilities to create a more valuable franchise with additional catalysts for future growth





<sup>(1)</sup> Reflects loans to commercial borrowers across all loan categories excludes SBA PPP loan balances due to their short-term nature.

### Wealth Management Segment Earnings

- Wealth Management segment earnings reflects contribution of private banking, commercial banking, and trust and investment management business lines
- Growth in private banking, commercial banking, and TIM businesses replacing earnings generated by mortgage segment in 2020 and creating sustainable path to higher profitability over long-term



Recent Financial Trends

### Overview of 1Q22

1Q22 Earnings

- Net income available to common shareholders of \$5.5 million
- Diluted EPS of \$0.57
- Excluding acquisition-related expenses, adjusted net income of \$5.9 million, or \$0.61 per diluted share<sup>(1)</sup>

Increasing Profitability

- Teton acquisition having positive impact on profitability prior to realization of most of the cost savings
- Larger balance sheet resulted in 27% increase in net interest income from 4Q21
- Significant increases in adjusted ROAA, ROAE, and ROTCE from 4Q21

Payoffs Impact Loan Growth

- High level of payoffs resulting from asset sales among high net worth and entrepreneurial clients
- Seasonally lighter loan production in first quarter
- Payoffs and lighter loan production result in excess liquidity during the first quarter

Asset Quality Remains Exceptional

- Non-performing assets remained consistent at 0.17% of total assets
- History of exceptionally low charge-offs continues

# Net Income Available to Common Shareholders and Earnings per Share

- Net income of \$5.5 million, or \$0.57 diluted earnings per share, in 1Q22
- Excluding acquisition-related expenses, adjusted diluted earnings per share<sup>(1)</sup> of \$0.61 in 1Q22
- Strong profitability resulted in 1.8% and 1.9% increase in book value per share and tangible book value per share<sup>(1)</sup>, respectively, from 4Q21
- Strategic decision to maintain excess liquidity during 2021 rather than redeploying funds into investment securities has preserved book value as interest rates have increased in 2022



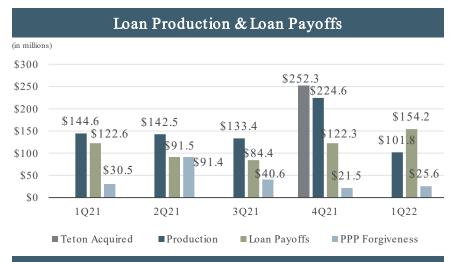


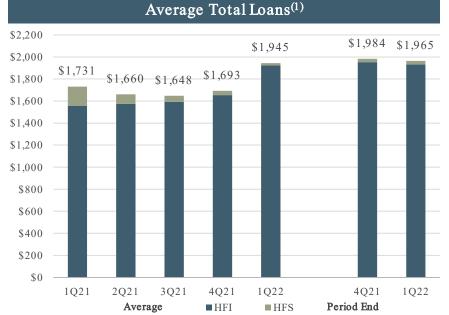
### Loan Portfolio

#### Loan Portfolio Details

- Total loans HFI decreased \$23.0 million from prior quarter due to high level of payoffs and a decrease in PPP loans of \$30.1 million
- Seasonally lighter loan production in first quarter
- Growth in C&I loans partially offset payoffs of construction loans following project completions and CRE loans resulting from asset sales
- Loans HFI, excluding PPP increased 41.7% year-over-year and Bank Originated Loans, excluding PPP increased 27.8% year-over-year

#### Loan Portfolio Composition<sup>(1)</sup> (\$ in thousands, as of quarter end) 10 2022 10 2021 40 2021 Cash, Securities and Other \$363,155 \$295,948 \$271.811 Construction and Development 110,024 178,716 151.651 1-4 Family Residential 452.591 580.872 602,412 Non-Owner Occupied CRE 317,457 482,622 455,715 Owner Occupied CRE 161,787 212,426 212,401 Commercial and Industrial 141,770 203.584 237,144 Total Loans HFI \$1.546,784 \$1,954,168 \$1,931,134 Mortgage loans held-for-sale (HFS) 175,752 29,857 33,713 **Total Loans** \$1,722,536 \$1,984,025 \$1,964,847







<sup>(1)</sup> Represents unpaid principal balance. Excludes deferred (fees) costs, and amortized premium/ (unaccreted discount) and fair value adjustments on loans accounted for under the fair value option.

### **Total Deposits**

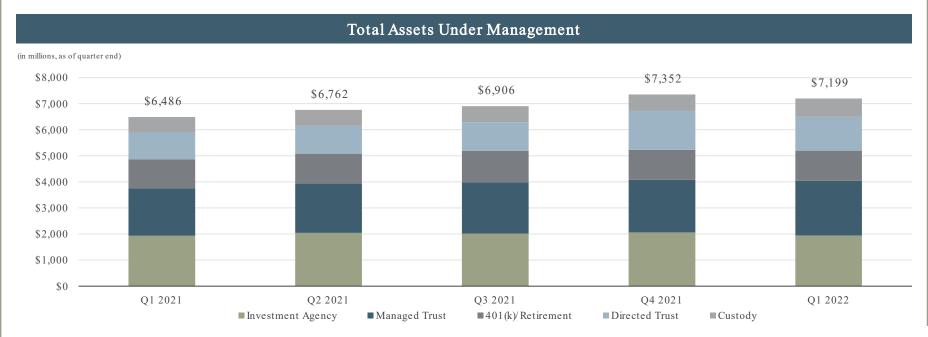
- Total deposits increased \$66.4 million from end of prior quarter
- Continued improvement in deposit mix as growth in noninterest-bearing and low-cost interest-bearing deposits offset decline in time deposits
- Strong new client acquisition activity resulted in \$92.3 million in new deposit accounts in 1Q22

Deposit Por	tfolio Comp	osition	
	1Q 2021	4Q 2021	1Q 2022
Money market deposit accounts	\$918,940	\$1,056,669	\$1,108,315
Time deposits	157,072	170,491	156,678
NOW	130,540	309,940	319,648
Savings accounts	7,885	32,299	33,070
Noninterest-bearing accounts	593,388	636,304	654,401
Total Deposits	\$1,807,825	\$2,205,703	\$2,272,112



### Trust and Investment Management

- Total assets under management decreased \$152.5 million from December 31, 2021 to \$7.20 billion at March 31, 2022
- The decrease in asset balances was attributable to unfavorable market conditions resulting in a decrease in the value of assets under management balances



### Paycheck Protection Program Overview

Impact on 1Q22 Financials (1) (\$ in Millions)	
Net Interest Income	
Amortization of SBA fee income and deferred loan origination expense (2)	\$0.4
Interest income from PPP loans, less PPPLF funding cost	\$0.1
Net Interest Income	\$0.5
Net Interest Margin Impact	6 bps
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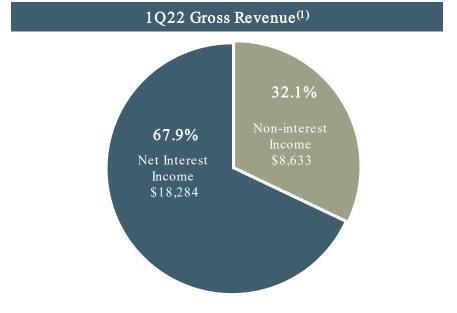
(\$ in Millions)	As of 3/31/22
Total Loans (existing PPP)	\$16.7
Total Loans Forgiven	\$301.1
PPPLF advances	\$12.6
Remaining Fees to be Recognized Pre-Tax <sup>(3)</sup>	\$0.3

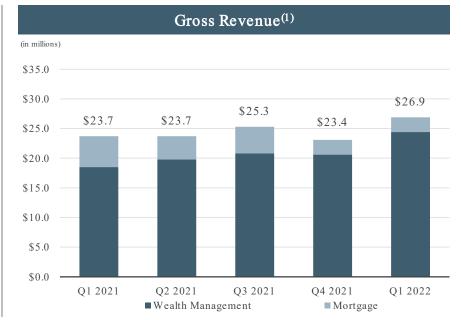
(1) All numbers represented do not include the impact of taxes

(2) The deferred loan origination expenses are recorded in non-interest expenses (Salaries and Benefits) and amortized through net interest income (3) Includes \$0.4 million in SBA fee income less \$0.1 million of deferred loan origination expense

### Gross Revenue

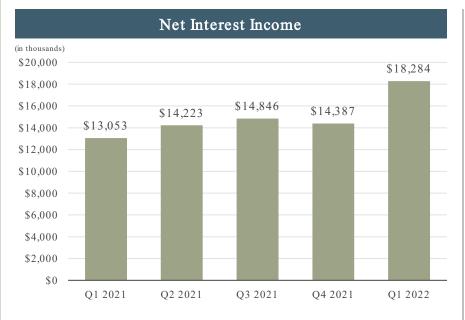
- Gross revenue<sup>(1)</sup> increased 14.8% from 4Q21 due to higher net interest income
- Most areas of non-interest income were consistent with prior quarter with exception of decline in risk management and insurance fees and net gain on equity interests
- 4Q21 included \$0.5 million net gain on equity interests

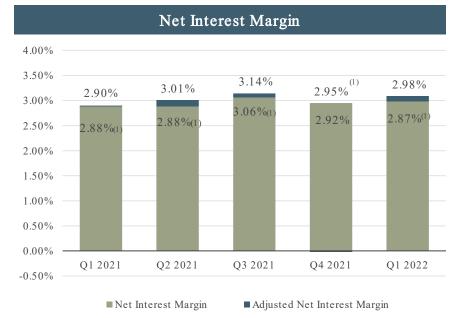




### Net Interest Income and Net Interest Margin

- Net interest income increased 27.1% from 4Q21, primarily due to higher average loan balances
- Excluding PPP fees and purchase accretion income, net interest income increased \$3.3 million from 4Q21
- Net interest margin, including PPP and purchase accretion, increased 6 bps to 2.98%
- Net interest margin, excluding PPP and purchase accretion<sup>(1)</sup>, decreased 8 bps to 2.87%, primarily due to excess liquidity resulting from high level of loan payoffs and deposit growth
- Net interest margin should expand as excess liquidity is used to fund loan growth and asset sensitive balance sheet benefits from additional increases in interest rates

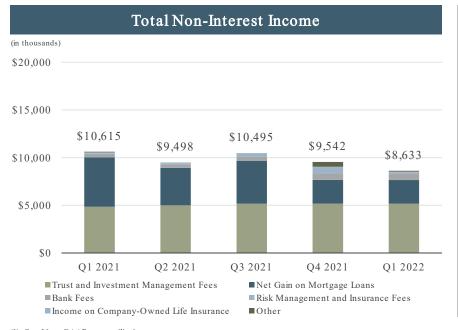




**W** FIRSTWestern

### Non-Interest Income

- Non-interest income decreased 9.5% from 4Q21
- Excluding net gain on equity interests in 4Q21, adjusted non-interest income<sup>(1)</sup> decreased 4.6%, primarily due to lower risk management and insurance fees, which are seasonally higher in Q4 compared to the rest of the fiscal year
- Largest sources of non-interest income TIM fees and net gain on mortgage loans were relatively consistent with prior quarter despite challenging market conditions for both businesses

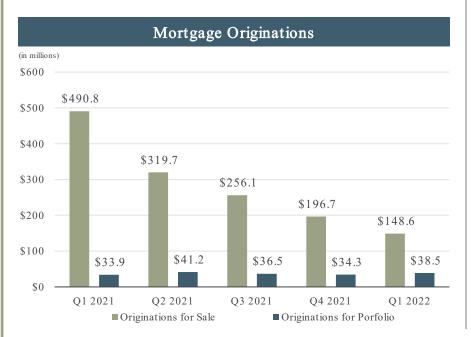


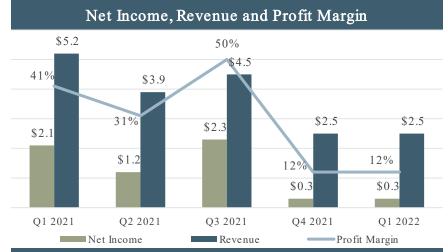


### Mortgage Operations

#### Mortgage Details

- Mortgage locks up 4.5% from prior quarter
- Refi/Purchase mix of 41% / 59% in 1Q22 compared to 41% / 59% in 4Q21 and 39% / 61% in 3Q21
- Profit margin remained consistent quarter-over-quarter
- Non-interest expense down 28.0% in Mortgage segment from 1Q21



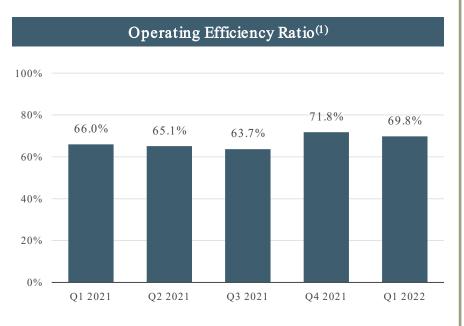




### Non-Interest Expense and Efficiency Ratio

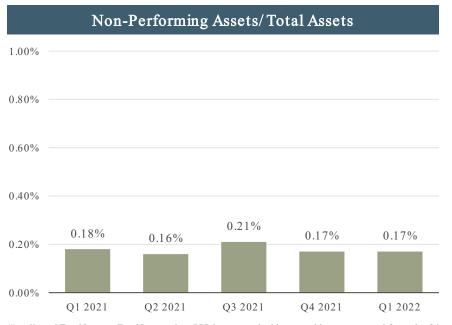
- Non-interest expense decreased 5.5% from 4Q21
- 1Q22 included \$0.5 million of acquisition-related expense, compared with \$3.7 million in 4Q21
- Excluding acquisition-related expense, adjusted non-interest expense<sup>(1)</sup> increased from 4Q21 primarily due to impact of adding Teton's operations
- Operating efficiency ratio<sup>(1)</sup> improved to 69.8% from 71.8% in 4Q21

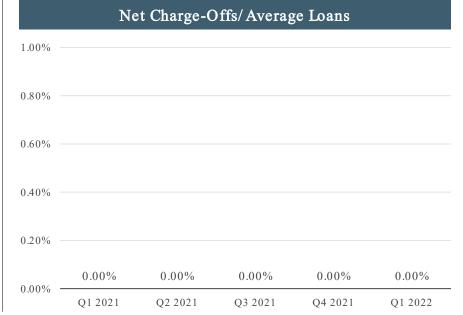




### Asset Quality

- Stable asset quality across the portfolio
- Immaterial net charge-offs again in the quarter
- \$0.2 million provision for loan losses related to growth in total loans, excluding PPP loans, and changes in portfolio mix
- Non-performing assets remained consistent at 0.17% of total assets
- ALLL/Adjusted Total Loans<sup>(1)</sup> decreased to 0.87% in 1Q22 from 0.88% in 4Q21, consistent with strong asset quality and immaterial losses

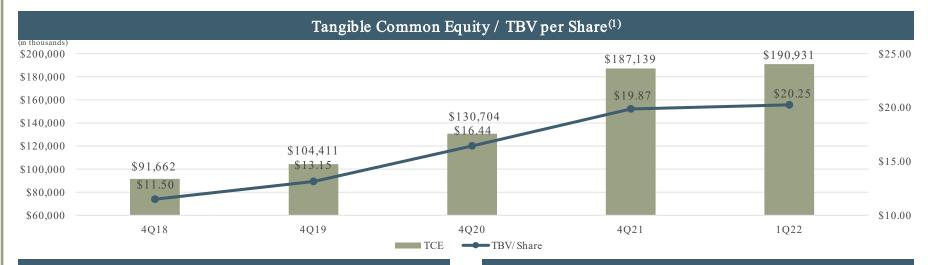




<sup>(1)</sup> Adjusted Total Loans – Total Loans minus PPP loans, acquired loans, and loans accounted for under fair value option; see non-GAAP reconciliation



## Capital and Liquidity Overview



#### Consolidated Capital Ratios (as of 3/31/22) 16.00% 13.81% 14.00% 12.00% 11.11% 11.11% 10.00% 7.67% 8.00% 6.00% 4.00% 2.00% 0.00% Tier 1 Capital to CET1 to Risk-Total Capital to Tier 1 Capital to Risk-Weighted Weighted Assets Risk-Weighted Average Assets Assets Assets (1) See Non-GAAP reconciliation

#### Liquidity Funding Sources (as of 3/31/22)

(in thousands)

Total Liquidity Funding Sources Loan to Deposit Ratio	\$ 1,611,733 84.7%
Brokered Remaining Capacity	521,397
FHLB Available	541,207
Secured:	
Credit Lines	54,000
Unsecured:	
Borrowed Funds:	
Unpledged Investment Securities	42,696
Total Available Cash	\$ 450,727
Liquidity Reserves:	

Creating Additional Shareholder Value

### Near-Term Outlook

- Growing reputation and larger balance sheet positively impacting ability to attract experienced banking talent and expand business development capabilities across all markets
- Loan pipeline continues to build and should lead to higher loan growth over remainder of 2022
- Higher loan growth and reduction in excess liquidity expected to drive increases in net interest income and net interest margin
- Realization of costs savings from Teton acquisition will further improve profitability during the second half of 2022
- Strength of client base and business model positions First Western to effectively manage through macroeconomic and geopolitical headwinds and continue delivering strong results for shareholders

## Long-Term Goals to Drive Shareholder Value

Our mission is to be the BPBFWWMC - Best Private Bank for the Western Wealth Management Client

We believe First Western can be a unique, niche focused regional powerhouse with high fee income and consistent strong earnings from our scalable wealth management platform

- Drive to \$5 billion in total assets, \$25 billion TIM assets through both organic growth and acquisitions
  - $\sim 50$  offices
  - \$7-8 million in revenue per office
  - 60% contribution margin per office
- Build footprint, scale and operating leverage with M&A
  - Capital and earnings accretive
- Create, roll out virtual private bank
  - Robo advisor tied to bank
  - "Buy up" into expert advice
- Upgrade wealth management platform
  - Fully integrated front end
- Sell wholesale TIM services to other banks

### A Unique and Attractive Investment

MYFW's core strengths provide the foundation for driving shareholder value

Differentiated, Proven in the Marketplace

Built-in Operating Leverage Highly Desirable
Recurring Fee
Income

Experienced, Tested Team

Unique Opportunity for Investors Appendix

Organizational Overview

# Team: Ready to Take MYFW to the Next Level

Name	Title	Joined FW	Years in Industry	Prior Experience
Scott C. Wylie	Chairman, CEO & President	2002	34	<ul> <li>Chairman &amp; CEO, Northern Trust Bank of Colorado</li> <li>Chairman &amp; CEO, Trust Bank of Colorado</li> <li>CEO, Equitable Bancshares of Colorado and Women's Bank, Chairman, Equitable Bank</li> <li>Chairman, American Fundware</li> <li>President &amp; CEO, Bank and Trust of Puerto Rico</li> <li>Associate, First Boston Corporation</li> </ul>
Julie A. Courkamp	Chief Financial Officer and Chief Operating Officer, Director & Treasurer	2006	21	<ul> <li>Assurance services with Pricewaterhouse Coopers</li> <li>Executive roles within First Western with responsibility for Accounting &amp; Finance, Risk, Technology, Operations and Human Resources</li> </ul>
John E. Sawyer	Chief Investment Officer	2017	28	<ul> <li>Chief Investment &amp; Fiduciary Officer, BBVA Compass Bank</li> <li>President &amp; COO, Florida-based boutique wealth management firm</li> <li>Executive with Credit Suisse, Morgan Keegan &amp; Co., and First Tennessee Capital Markets</li> </ul>
Scott J. Lawley	Chief Credit Officer	2018	34	<ul> <li>Sr. Credit Officer &amp; Segment Risk Officer, Huntington National Bank</li> <li>Credit advisor, chief underwriter, CRE credit officer PNC Bank, US Bank</li> <li>Lending positions with Fleet Bank</li> </ul>
Matt Cassell	President, Commercial Banking	2020	24	<ul> <li>Colorado Market President, Simmons Bank</li> <li>President-Colorado, Bank SNB</li> <li>Market President, Community Banks of Colorado</li> </ul>
Josh M. Wilson	Regional President, CO/WY/AZ	2008	22	<ul> <li>CFO, international oil and gas operating company</li> <li>PC President at First Western</li> <li>Executive with Bank One, JP Morgan and Vectra Private Bank</li> </ul>

# MYFW's Sophisticated Board of Directors

Name	Director Since	Primary Business
Scott C. Wylie	2002	• First Western Financial, Inc.
Julie A. Caponi, CPA	2017	<ul> <li>Former Finance Executive at Arconic, Inc. (fka Alcoa Inc.)</li> <li>Former audit partner at Deloitte</li> <li>Board member &amp; Audit Committee chair for FCF (NYSE)</li> </ul>
Julie A. Courkamp	2021	First Western Financial, Inc.
David R. Duncan	2011	<ul> <li>Energy</li> <li>Winery Executive, Silver Oak Cellars</li> <li>Entrepreneur, board member, business leader</li> </ul>
Thomas A. Gart	2013	<ul> <li>Real Estate Developer</li> <li>Specialty Retail Executive</li> <li>Family business, PE investing across broad range of industries</li> </ul>
Patrick H. Hamill	2004	<ul> <li>Real Estate Developer</li> <li>Home Builder Executive</li> <li>Entrepreneur, business/community leader, real estate expertise</li> </ul>
Luke A. Latimer	2015	<ul> <li>Utility Maintenance</li> <li>Construction Executive</li> <li>Family business, public bank board</li> </ul>
Scott C. Mitchell	2021	<ul> <li>President, U.S. Engineering, Metalworks</li> <li>President of several successful manufacturing companies</li> <li>Six Sigma Master Black Belt</li> </ul>
Eric D. Sipf, CPA <sup>(1)</sup>	2003	<ul> <li>Former Healthcare Executive</li> <li>US Army</li> <li>Asset management, finance, bank board, M&amp;A</li> </ul>
Mark L. Smith	2002	<ul> <li>Real Estate Developer</li> <li>Entrepreneur, community leadership, real estate expertise</li> </ul>
Joseph C. Zimlich, CPA	2004	<ul> <li>Family Office Executive</li> <li>Corporate leadership, board, and investment management</li> </ul>

<sup>(1)</sup> CPA license inactive.

# Integrated Team Approach in Boutique Offices

### Working as a team to grow relationships









Holistic view of the client
- ConnectView®



Many relationship managers to one client



Relationship-based wealth management

## Organizational Structure Built for Scale

### First Western

#### **Profit Centers**

#### Full Bank and Trust:

- Aspen, CO
- Boulder, CO
- Cherry Creek, CO
- Denver, CO
- DTC/ Cherry Hills, CO
- Northern Colorado
- Jackson Hole, WY
- Rock Springs, WY
- Pinedale, WY
- Scottsdale, AZ
- Broomfield, CO
- Lone Tree, CO
- Phoenix, AZ
- Vail Valley, Avon, CO

#### Loan Production Offices:

- Ft. Collins, CO
- Greenwood Village, CO

#### Trust Offices:

- Century City, CA
- Laramie, WY

### **Product Groups**

- Investment Management
- Fiduciary/ Trust
- Wealth Planning
- Retirement Services
- Insurance
- Mortgage Services
- Treasury Management

### Support Centers

- Finance & Accounting
- Risk & Compliance
- Enterprise Technology
- Human Capital
- Credit Analysis
- Bank & Trust/Investment Operations
- Marketing/Branding

Big operating leverage from expert, high fixed cost teams

Very profitable when mature

Consolidated Gross Revenue			For the Years	Ended,		
(Dollars in thousands)	2016	2017	2018	2019	2020	2021
Total income before non-interest						
expense	\$53,394	\$54,501	\$57,617	\$63,976	\$92,600	\$95,429
Less: Net gain on securities	114	81	-	119	-	489
Less: Net gain on sale of assets	_	_	_	183	_	
Plus: Provision for credit loss	985	788	180	662	4,682	1,230
Gross revenue	\$54,265	\$55,208	\$57,797	\$64,336	\$97,282	\$96,170
Consolidated Adjusted Pre-tax, Pre-provision Income		For the	Twelve Months	Ended Decembe	er 31,	
(Dollars in thousands)	2016	2017	2018	2019	2020	2021
Net Income before income tax, as reported	\$3,571	\$5,007	\$7,422	\$10,192	\$33,063	\$27,280
Plus: Provision for loan losses	985		180	662	4,682	1,230
Pre-tax, Pre-provision Income	\$4,556	\$5,795	\$7,602	\$10,854	\$37,745	\$28,510
Plus: Acquisition related expenses	-	-	_	<u>-</u>	684	4,101
Adjusted Pre-tax, Pre-provision Income	\$4,556	\$5,795	\$7,602	\$10,854	\$38,429	\$32,611
Consolidated Efficiency Ratio			For the Yea	rs Ended,		
(Dollars in thousands)	2016	2017	2018	2019	2020	2021
Non-interest expense	\$49,823	\$49,494	\$50,195	\$53,784	\$59,537	\$68,149
Less: Amortization	747	784	831	374	14	17
Less: Acquisition related expenses	-	-	-	-	684	4,101
Less: Goodwill impairment	-	-	-	1,572	-	-
Less: Provision on other real estate owned	-	-	-	-	176	-
Less: Loss on assets held for sale	-	-	-	-	553	-
Plus: Gain on sale of LA fixed income team		-	-	-	62	-
Adjusted non-interest expense	\$49,076	\$48,710	\$49,364	\$51,838	\$58,172	\$64,031
Net interest income	\$24,457	\$27,576	\$30,624	\$32,061	\$46,102	\$56,509
Non-interest income	29,922	27,713	27,173	32,577	51,180	40,150
Less: Net gain on securities	114	81	- , , , , , ,	119	- 1,100	489
Less: Net gain on sale of assets	_	-	_	183	_	
Total income	\$54,265	\$55,208	\$57,797	\$64,336	\$97,282	\$96,170
Efficiency ratio	90.4%	88.2%	85.4%	80.6%	59.8%	66.6%

Adjusted net income available to common shareholders	For the Three Months Ended,								
(Dollars in thousands, except per share data)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022				
Net income available to common shareholders	\$5,999	\$6,277	\$6,417	\$1,917	\$5,524				
Plus: acquisition related expense including tax impact		54	252	2,859	398				
Adjusted net income to common shareholders	\$5,999	\$6,331	\$6,669	\$4,776	\$5,922				
Adjusted diluted earnings per share	For the Three Months Ended,								
(Dollars in thousands, except per share data)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022				
Earnings per share	\$0.74	\$0.76	\$0.78	\$0.23	\$0.57				
Plus: acquisition related expenses including tax impact	-	0.01	0.03	0.34	0.04				
Adjusted earnings per share	\$0.74	\$0.77	\$0.81	\$0.57	\$0.61				

Allowance for loan losses to Bank originated loans excluding PPP	As of				
(Dollars in thousands)	December 31, 2021	March 31, 2022			
Gross loans	\$1,954,168	\$1,931,134			
Less: Branch acquisition	360,661	323,563			
Less: PPP loans	40,062	13,109			
Less: Purchased loans accounted for under fair value	-	6,368			
Loans excluding acquired and PPP	1,553,445	1,588,094			
Allowance for loan losses	13,732	13,885			
Allowance for loan losses to Bank originated loans excluding PPP	0.88%	0.87%			

Consolidated Efficiency Ratio	For the Three Months Ended,						
(Dollars in thousands)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022		
Non-interest expense	\$15,629	\$15,521	\$16,469	\$20,530	\$19,391		
Less: amortization	4	4	5	4	77		
Less: acquisition related expenses	-	70	332	3,696	527		
Adjusted non-interest expense	\$15,625	\$15,447	\$16,132	\$16,830	\$18,787		
Net interest income	\$13,053	\$14,223	\$14,846	\$14,387	\$18,284		
Non-interest income	10,615	9,498	10,495	9,542	8,633		
Less: Net gain on equity interests	-	-	-	489	1		
Adjusted non-interest income	10,615	9,498	10,495	9,053	8,632		
Total income	\$23,668	\$23,721	\$25,341	\$23,440	\$26,916		
Efficiency ratio	66.0%	65.1%	63.7%	71.8%	69.8%		
Consolidated Tangible Common Book Value Per Share		As of	the Three Months End	led,			
(Dollars in thousands)	Dec. 31, 2018	Dec. 31, 2019	Dec. 31, 2020	Dec. 31, 2021	Mar. 31, 2022		
Total shareholders' equity	\$116,875	\$127,678	\$154,962	\$219,041	\$223,266		
Less:							
Goodwill and other intangibles, net	25,213	19,714	24,258	31,902	32,335		
Intangibles held for sale <sup>(1)</sup>	-	3,553	-	-			
Tangible common equity	91,662	104,411	\$130,704	187,139	190,931		
Common shares outstanding, end of period	7,968,420	7,940,168	7,951,773	9,419,271	9,430,007		
Tangible common book value per share	\$11.50	\$13.15	\$16.44	\$19.87	\$20.25		
			– Net income available to	common shareholders	\$5,524		
		R	eturn on tangible comm	on equity (annualized)	11.57%		

<sup>(1)</sup> Represents the intangible portion of assets held for sale

Wealth Management Gross Revenue		For the Three Months Ended,									
(Dollars in thousands)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022						
Total income before non-interest expense	\$18,471	\$19,782	\$20,438	\$20,619	\$24,189						
Less: Net gain on equity interests	-	-	-	489	1						
Plus: Provision for loan loss		12	406	812	210						
Gross revenue	\$18,471	\$19,794	\$20,844	\$20,942	\$24,398						

Mortgage Gross Revenue	led,								
(Dollars in thousands)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022				
Total income before non-interest expense	\$5,197	\$3,927	\$4,497	\$2,498	\$2,518				
Plus: Provision for loan loss	-	-	-	-					
Gross revenue	\$5,197	\$3,927	\$4,497	\$2,498	\$2,518				
Consolidated Gross Revenue	For the Three Months Ended,								
(Dollars in thousands)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022				
Total income before non-interest expense	\$23,668	\$23,709	\$24,935	\$23,117	\$26,707				
Less: Net gain on equity interests	-	-	-	489	1				
Plus: Provision for loan loss	-	12	406	812	210				
Gross revenue	\$23,668	\$23,721	\$25,341	\$23,440	\$26,916				

Diluted Pre-Tax Earnings Per Share		For The	For The Years Ended				
(Dollars in thousands)	March 31, 2021	June 30, 2021	September 30, 2021	December 31, 2021	March 31, 2022	December 31, 2020	December 31, 2021
Non-Mortgage income before income tax	\$5,917	\$6,983	\$6,199	\$2,279	\$7,011	\$12,085	\$21,378
Plus: Acquisition-related expenses	-	70	332	3,696	527	684	4,098
Mortgage income before income tax	2,122	1,205	2,267	308	305	20,978	5,902
Less: Income tax expense including acquisition tax effect	2,040	1,927	2,129	1,507	1,921	8,705	7,603
Net income available to common shareholders	\$5,999	\$6,331	\$6,669	\$4,776	\$5,922	\$25,402	\$23,775
Diluted weighted average shares	8,098,680	8,213,900	8,246,353	8,370,998	9,762,602	7,961,904	8,235,178
Non-Mortgage Segment Diluted Pre-Tax Earnings Per Share	\$0.73	\$0.86	\$0.79	\$0.71	\$0.77	\$1.60	\$3.09
Consolidated Diluted Pre-Tax Earnings Per Share	\$0.99	\$1.01	\$1.07	\$0.75	\$0.80	\$4.24	\$3.81

Adjusted net interest margin		Three Month arch 31, 202			hree Month ine 30, 202			hree Month ember 30, 2			hree Month ember 31, 20			Three Month arch 31, 202	
(Dollars in thousands)	Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Average Yield/Rate
Interest-bearing deposits in other financial institutions	213,577	91		292,615	92		266,614	105		279,406	109		475,942		
PPP adjustment	21,173	5		17,115	4		1,636	-		9,556	3		12,378	6	
Available-for-sale securities	31,936	196		26,474	169		29,130	180		36,001	226		55,739	337	
PPP adjustment	-	-		-	-		-	-		-	-		-	-	
Loans	1,554,990	14,212		1,573,553	15,287		1,592,800	15,861		1,653,920	15,398		1,922,770	19,096	
PPP adjustment	(171,263)	(945)		(176,396)	(1,583)		(81,476)	(1,081)		(51,825)	(622)		(30,481)	(491)	
Purchase Accretion adjustment Adjusted total Interest-		(344)		-	(260)			35			398			(328)	
earning assets	1,650,413	13,215		1,773,360	13,709		1,808,704	15,100		1,927,058	15,512		2,436,348	18,852	
Interest-bearing deposits		974			866			829			813			943	
PPP adjustment		-			-			-			-			-	
Federal Home Loan Bank Topeka and Federal		400			447									20	
Reserve borrowings		132			117			82			55			39	
PPP adjustment		(109)			(93)			(59)			(31)			(16)	
Subordinated notes		340		_	342		_	389		_	477			400	
Adjusted total interest- bearing liabilities		1,337			1,232			1,241			1,314			1,366	
Net interest income		11,878			12,477			13,859			14,198			17,486	
Adjusted net interest margin			2.88%			2.88%			3.06%			2.95%			2.87%