# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

#### FORM 8-K

# CURRENT REPORT Pursuant to Section 13 or 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): November 1, 2022

#### FIRST WESTERN FINANCIAL, INC.

(Exact name of registrant as specified in its charter)

	<b>Colorado</b> (State or other jurisdiction of incorporation or organization)	<b>001-38595</b> (Commission File Number)	<b>37-1442266</b> (I.R.S. Employer Identification No.)
	1900 16th Street, Suite 1200 Denver, Colorado (Address of principal executive offices)		<b>80202</b> (Zip Code)
	Registrant's teleph	one number, including area	code: <b>(303) 531-8100</b>
	Former name or former	r address, if changed since l	ast report: Not Applicable
	eck the appropriate box below if the Form 8-K der any of the following provisions:	filing is intended to simulta	aneously satisfy the filing obligation of the registrant
	Written communications pursuant to Rule 42 Soliciting material pursuant to Rule 14a-12 u Pre-commencement communications pursuant Pre-commencement communications pursuant	under the Exchange Act (17 nt to Rule 14d-2(b) under th	CFR 240.14a-12) e Exchange Act (17 CFR 240.14d-2(b))
	icate by check mark whether the registrant is a 33 (§230.405 of this chapter) or Rule 12b-2 of t		ry as defined in Rule 405 of the Securities Act of t of 1934 (§240.12b-2 of this chapter).
X	Emerging growth company		
$\boxtimes$	0 00 1 7	9	has elected not to use the extended transition period ovided pursuant to Section 13(a) of the Exchange
	Securities	registered pursuant to Section 12	2(b) of the Act:
	<b>Title of each class</b> Common Stock, no par value	Trading Symbol MYFW	Name of each exchange on which registered The Nasdaq Stock Market LLC

#### Item 7.01 Regulation FD Disclosure.

First Western Financial, Inc. (the "Company") is furnishing investor presentation materials as Exhibit 99.1 to this Form 8-K, which may be presented at meetings with investors, analysts, and others, in whole or in part and possibly with modifications, during the fiscal year ending December 31, 2022.

As provided in General Instruction B.2 to Form 8-K, the information furnished in Exhibit 99.1 of this Current Report on Form 8-K shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, and such information shall not be deemed incorporated by reference in any filing under the Securities Act of 1933, as amended, or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

#### Item 9.01 Financial Statements and Exhibits.

(d) Exhibits.

Exhibit
Number

Description

99.1

First Western Financial, Inc. Investor Presentation

104 Cover Page Interactive Data File (the cover page XBRL tags are embedded in the Inline XBRL document).

#### SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

#### FIRST WESTERN FINANCIAL, INC.

By: /s/ Scott C. Wylie Scott C. Wylie Date: November 1, 2022

Chairman, Chief Executive Officer and President



### Safe Harbor

This presentation contains "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. These forward-looking statements reflect the current views of First Western Financial, Inc.'s ("First Western") management with respect to, among other things, future events and First Western's financial performance. These statements are often, but not always, made through the use of words or phrases such as "may," "should," "could," "predict," "potential," "believe," "will likely result," "expect," "continue," "will," "anticipate," seek," "estimate," "intend," "plan," "project," "future" "forecast," "goal," 'target," "would' and 'outlook," or the negative variations of those words or other comparable words of a future or forward-looking nature. These forward-looking statements are not historical facts, and are based on current expectations, estimates and projections about First Western's industry, management's beliefs and certain assumptions made by management, many of which, by their nature, are inherently uncertain and beyond First Western's control. Accordingly, First Western cautions you that any such forward-looking statements are not guarantees of future performance and are subject to risks, assumptions and uncertainties that are difficult to predict. Although First Western believes that the expectations reflected in these forward-looking statements are reasonable as of the date made, actual results may prove to be materially different from the results expressed or implied by the forward-looking statements. Those following risks and uncertainties, among others, could cause actual results and future events to differ materially from those set forth or contemplated in the forward-looking statements: the COVID-19 pandemic and its effects, integration risks in connection with acquisitions; the risk of geographic concentration in Colorado. Arizona, Wyoming, Montana, and California; the risk of changes in the econ

required by law).

Certain of the information contained herein may be derived from information provided by industry sources. The Company believes that such information is accurate and the sources from which it has been obtained are reliable; however, the Company cannot guaranty the accuracy of such information and has not independently verified such information.

This presentation contains certain non-GAAP financial measures intended to supplement, not substitute for, comparable GAAP measures. Reconciliations of non-GAAP financial measures to GAAP financial measures are provided at the end of this presentation. Numbers in the presentation may not sum due to rounding.

Our common stock is not a deposit or savings account. Our common stock is not insured by the Federal Deposit Insurance Corporation or any governmental agency or instrumentality.

Instrumentality.

This presentation is not an offer to sell any securities and it is not soliciting an offer to buy any securities in any state or jurisdiction where the offer or sale is not permitted. Neither the SEC nor any state securities commission has approved or disapproved of the securities of the Company or passed upon the accuracy or adequacy of this presentation. Any representation to the contrary is a criminal offense. Except as otherwise indicated, this presentation speaks as of the date hereof.

The delivery of this presentation shall not, under any circumstances, create any implication that there has been no change in the affairs of the Company after the date hereof.



# **An Emerging High Performing Institution**



- Niche-focused regional wealth manager built on a private trust bank platform
- Headquartered in Denver, Colorado and positioned in desirable, affluent and high growth markets

**Target Market** 

- Households of \$1+ million liquid net worth
- High net worth and high growth markets
- Colorado, Arizona, Wyoming, California and

Competitive Advantage

- Operates as one integrated firm, not silos
- Team approach benefits both clients and First Western
- Local boutique private trust bank offices with central product experts

Company

Highlights

#### (as of 9/30/22)

\$2.73 billion Assets: Total Loans: Total Deposits: AUM:

(for the year ending 12/31/21)

17.0% Loan Growth: Deposit Growth: 36.2% Asset Growth: 28.1% TBV/Share<sup>(1)</sup> Growth: 20.9%

(1) See Non-GAAP reconciliation

\$2.35 billion \$2.17 billion \$5.92 billion

2021 Bank & Thrift Sm-All Stars





# **Investment Highlights**

#### Attractive Markets and **Business Model**

- · Rapidly growing institution operating in high growth markets
- Attractive, stable deposit base with noninterest-bearing and money market accounts comprising 77% of total deposits
- Conservative underwriting and affluent client base results in exceptional asset quality with minimal credit losses

#### Strong Earnings Momentum

- Significant revenue growth driving improved operating leverage and higher profitability
- TBV/share<sup>(1)</sup> increased 25% in 2020 and 21% in 2021
- · Continued scale expected to drive further leverage and generate returns consistent with a high performing institution over long term
- Acquisition of Teton Financial Services, Inc. provides additional catalyst for earnings growth in 2022

#### **Proven Execution** on Growth **Strategies**

- Track record of generating organic growth, expansion and acquisitions
- Total assets up 58% in 2020 and 28% in 2021 with substantial increases in revenue and EPS
- · Strengthening commercial banking platform creating more diverse loan portfolio and lower-cost deposit base

#### High Insider Ownership and Discounted Valuation

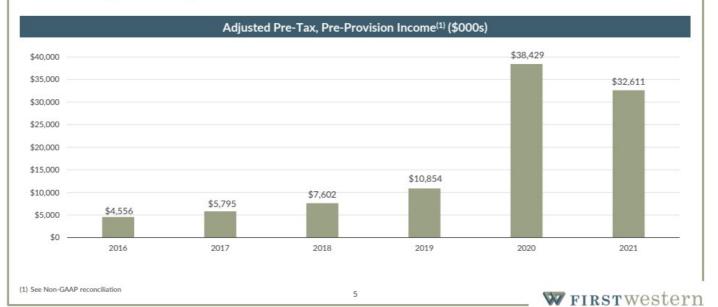
- Highly aligned with shareholder interests as insiders own ~18% of total shares outstanding<sup>(2)</sup>
- Discounted valuation trading at just 1.30x TBV/share<sup>(3)</sup>
- (1) See Non-GAAP reconciliation
- (2) Represents beneficial ow (3) As of October 28, 2022 ership as defined by the Proxy Statement

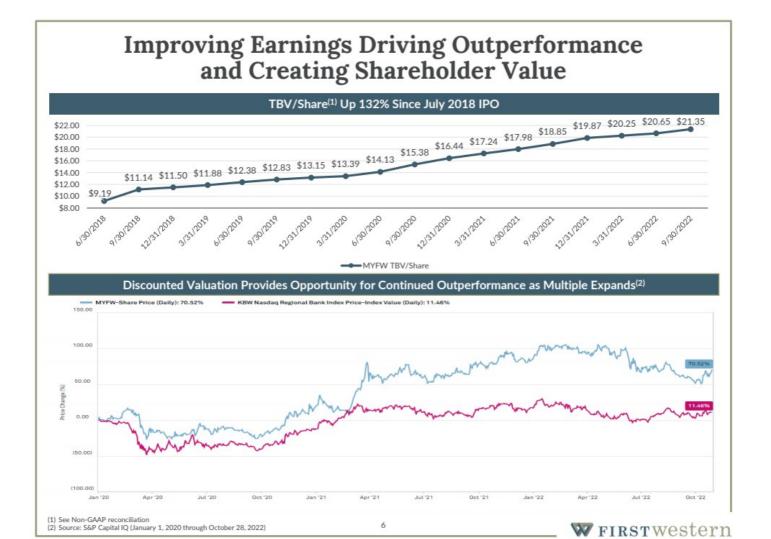


# **Strong Operational and Financial Momentum**

#### **Drivers of Improved Performance**

- Robust organic balance sheet growth
- Accretive acquisitions
- Market expansion
- Highly leverageable operating platform driving improved efficiencies
- Outstanding asset quality and low credit costs







# **Great Markets, Scarce Investment Opportunity**

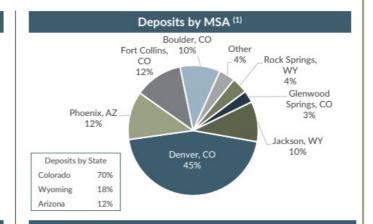
#### **Characteristics of First Western Markets**

- · Ranked among states with highest GDP growth
- Strong job and population growth
- Experiencing significant in-migration
- Attractive demographics with large amount of high net worth individuals that utilize private banking and investment management services
- Favorable tax laws for trusts and estates that attract wealthy individuals

MYFW is 2 <sup>nd</sup> Largest Publicly Held CO Chartered Bank		
As of June 30, 2022	Current Ownership	Total Assets (\$bn)
FirstBank	Private	28.6
NBH Bank	Public (NYSE: NBHC)	7.1
Sunflower Bank	Private	7.0
Bank of Colorado	Private (Sub. Of Pinnacle Bancorp-NE)	6.7
Alpine Bank	Private	6.1
ANB Bank	Private	3.2
Citywide Banks	HTLF (Acquired in 2017)	2.8



First Western Trust Bank Public (Nasdaq: MYFW)



Small Market Share Provides Large Growth Opportunity			
MSA	State	Market Share	Projected % Change in HHI (2021-2026) (2)
Denver-Aurora-Lakewood	СО	0.77	11.00
Fort Collins	со	2.20	13.45
Phoenix-Mesa-Scottsdale	AZ	0.15	13.18
Boulder	СО	1.45	11.41
Jackson	WY/ID	4.80	8.50
Glenwood Springs	СО	1.66	8.82
National Average			9.01



2.5

### **MYFW: Our Five Core Strengths**

#### Differentiated, Proven in the Marketplace

- Niche-focused franchise headquartered in Denver, Colorado
- · Well-positioned in many attractive markets in Arizona, California, Colorado, Montana, and Wyoming
- Specialized central expertise to compete with siloed national, regional firms
- Delivered through local, boutique trust banking teams so clients "owned" by MYFW, not associates

#### Built-in Operating Leverage

- Strong profit center margins at maturity, growth opportunities in current and new markets
- Revenue growth in both fee income and net interest income, with neutral balance sheet
- Scalable, leverageable high fixed cost, low variable cost Product and Support Centers
- Operating expense investment already in place for growth and expansion

#### Highly Desirable Recurring Fee Income

- Primarily recurring trust and investment management ("TIM") fees
- Low risk, "sticky" wealth/trust business with comprehensive product offering
- Multiple entry points with ConnectView® proprietary review process to service, cross-sell

#### Experienced, Tested Team

- · Executives are major bank/professional firm trained, with deep relationships in communities
- Achieved growth through business and economic cycles, capital constraints
- Healthy relationship with all regulators with strong risk management culture
- CEO with proven track record for creating value in previous bank ownership

#### Unique Opportunity for Investors

- At critical mass but small market share, many current and new market opportunities
- Proven ability to expand: (1) Organically, (2) By expansion and (3) By acquisition
- Few large Colorado bank alternatives for investors and clients, creating lift-out opportunities
- Attractive revenue and earnings growth story trading at discounted valuation

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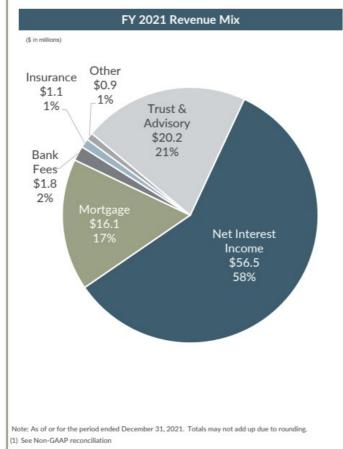
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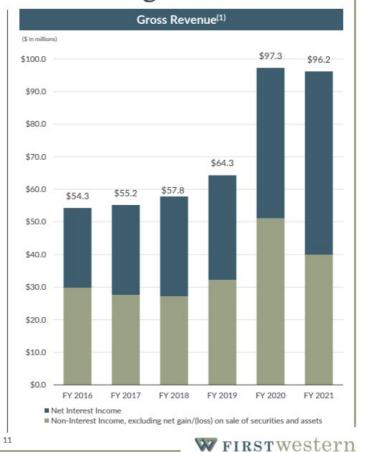
# **Cross-Selling a Diverse Set of Products and Services**

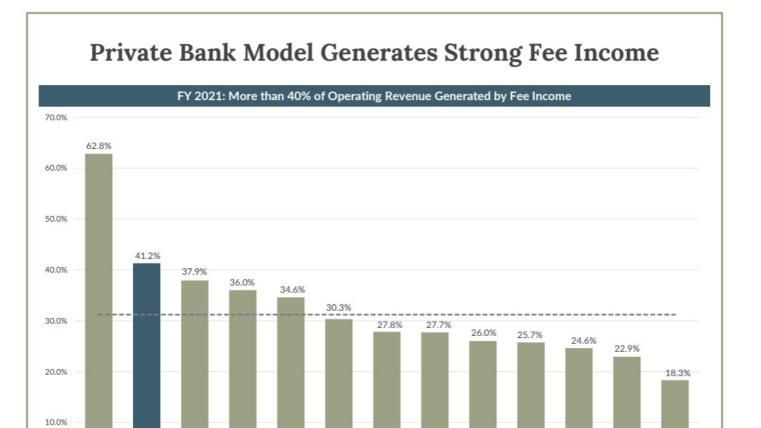
Our local profi	t centers team with specialized product experts through ConnectView®, with many points of entry
Commercial Banking	<ul> <li>Corporate loans to match specific needs</li> <li>Well-versed in working with complex cash flows and business models</li> <li>Customized treasury management products and services</li> </ul>
Retirement / 401(k) Plan Consulting	<ul> <li>Retirement plan consultants partnering with businesses to sponsor retirement plans</li> <li>Creative corporate retirement plan design, analysis solutions, fiduciary liability management</li> <li>ERISA compliance and education</li> </ul>
Residential Mortgage Lending	<ul> <li>Mortgage banking specializing in purchase money, high net worth lending</li> <li>Underwritten to Fannie Mae and Freddie Mac guidelines</li> <li>Targeted portfolio lending and secondary sales</li> </ul>
Wealth Planning	<ul> <li>Wealth planning with specialized services (e.g. philanthropic)</li> <li>Proprietary ConnectView® approach, with access to CFPs, CPAs and estate planning attorneys</li> <li>Charitable giving tax strategies, deferred-compensation plans, life insurance, key person insurance</li> </ul>
Investment Management	<ul> <li>Provide a broad range of asset and sub asset classes, with automated tax and basis management</li> <li>Create unique solutions through internal research, proprietary and third-party investment options</li> <li>Central team creates the platform for Portfolio Managers to service clients, manage accounts</li> </ul>
Trust	<ul> <li>Fiduciary wealth management with expert review of client objectives, creating solutions</li> <li>Irrevocable life insurance trust, conservatorship, successor trustee, directed custodial trusteeship</li> <li>WY tax-exempt asset protection, special needs trusts, escrow services, family office services</li> </ul>



# High Quality Revenues with Predictable Sources of Recurring Income







0.0%

ALRS

MYFW

Source: S&P Capital IQ (for the 12 months ended December 31, 2021)

WASH

UMBF

UVSP

Noninterest Income/Operating Revenue

SYBT

12

PGC

CFR

TMP

==== Peer Average

CATC

TSC

FFWM

W firstwestern

FRC





# **Revenue Growth Strategies**

#### Expand commercial loan production platform

- Building expertise in specific vertical markets, e.g. medical and dental practices
- Capitalize on growing reputation to attract additional experienced commercial banking talent

#### Expand into new markets with attractive demographics

- Vail Valley office opened in 2019
- Built team and revenue base to open office in Broomfield, CO in 3Q21
- Added team to focus on Bozeman, MT market in 2Q21
- Added teams to expand presence in Arizona in 2022

Execute on revenue synergies from Teton acquisition

- Capitalize on higher legal lending limit to expand relationships with existing clients and pursue larger commercial clients
- Cross-sell MYFW's larger offering of trust and wealth management products to new client base
- Continue adding banking talent to further accelerate market share gains in Wyoming

Execute on lowrisk strategic transactions that add value to the MYFW franchise

- Execute on minimally dilutive acquisitions
- Leverage infrastructure through branch acquisition transactions
- Proactive expansion, acquisition team

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### **Recent M&A Transactions**

#### **Branch Purchase and Assumption**



#### **Transaction Overview**

- Closed on May 18, 2020
- Acquisition of all of the Denver locations of Simmons Bank (three branches and one loan production office)
- Assumed \$63 million in deposits and \$120 million in loans related to the acquired locations
- Added scale, an attractive client base, and commercial banking talent

#### Financial Impact

Mid-teens earnings accretion in 2021

#### Whole Bank Acquisition



#### Transaction Overview

- Closed on December 31, 2021
- Acquisition of Teton Financial Services Inc., the holding company for Rocky Mountain Bank
- Expands First Western's footprint and market share in Wyoming where favorable trust, estate and tax laws align well with private banking and investment management business model
- Added \$379 million in deposits and \$252 million in loans
- Adds scale and improves operating efficiencies

#### Financial Impact

- 7.4% accretive to 2022 EPS (assuming fully phased-in cost savings)
- Immediately accretive to TBV/share upon closing
- Adds low-cost deposits and higher-yielding loans that will positively impact net interest margin



# **Strong Execution on Revenue Growth Strategies**

- Accelerating business development, office expansion and accretive acquisitions all contributing to the balance sheet growth driving improved operating leverage and higher profitability
- M&A strategy continuing with acquisition of Teton Financial Services
- Office expansion continuing with hiring of teams to focus on Bozeman, MT market and deepen presence in Colorado and Arizona



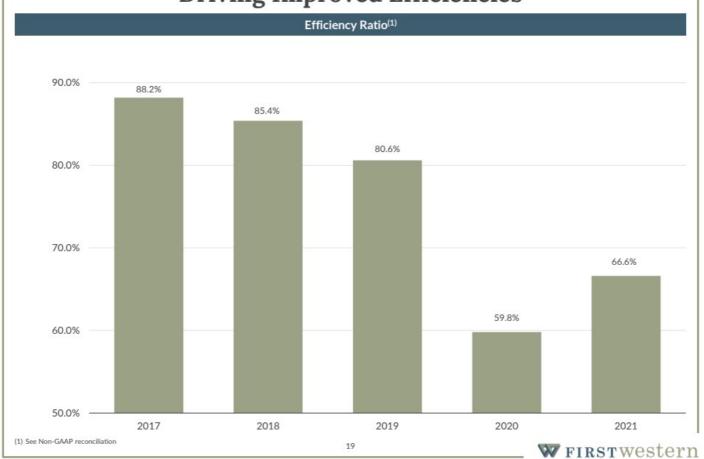
#### **Accelerating Business Development Trends** Capital raised in July 2018 IPO has allowed for increased business development activities New Loan Production(1) Net Deposit Growth(2) (in millions) \$691.7 \$700.0 \$500.0 \$467.9 \$600.0 \$561.2 \$400.0 \$500.0 \$300.0 \$400.0 \$317.9 \$206.6 \$300.0 \$268.2 \$200.0 \$227.9 \$225.6 \$149.0 \$200.0 \$121.6 \$100.0 \$100.0 \$62.2 \$44.0 \$0.0 \$0.0 2017 2018 2019 2020 2016 2021 2018

18

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(2) Excluding acquired deposits

# Increased Scale and Back-Office Streamlining Driving Improved Efficiencies



# **Wealth Management Segment Earnings**

- Wealth Management segment earnings reflects contribution of private banking, commercial banking, and trust and investment management business lines
- Growth in private banking, commercial banking, and TIM businesses replacing earnings generated by mortgage segment in 2020 and creating sustainable path to higher profitability over long-term





# Overview of 3Q22

#### 3Q22 Earnings

- Net income available to common shareholders of \$6.2 million, or \$0.64 per diluted share, up from \$4.5 million, or \$0.46 per diluted share, in 2Q22
- Excluding acquisition-related expenses, adjusted net income of \$6.3 million, or \$0.66 per diluted share<sup>(1)</sup>
- Strong growth in net interest income and fully realized cost savings from the Teton acquisition more than
  offset the unfavorable environment for the fee generating businesses

Increasing Profitability and Value Creation

- ROAA, ROAE, and ROATCE all significantly higher than prior quarter
- Strong financial performance and effective management of investment portfolio driving growth in both book value and tangible book value per share
- Pre-tax, pre-provision net income<sup>(1)</sup> of \$10.0 million in 3Q22, compared to \$6.5 million in 2Q22 and \$8.9 million in 3Q21

Strong, Well Balanced Loan Growth

- Total loans held for investment increased at an annualized rate of 38%
- Increases across most major loan categories
- Effectively moving up market and working with larger clients is positively impacting loan production and loan growth

Asset Quality Remains Exceptional

- Non-performing assets at 0.14% of total assets
- History of exceptionally low charge-offs continues

(1) See Non-GAAP reconciliation

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# Net Income Available to Common Shareholders and Earnings per Share

- Net income of \$6.2 million, or \$0.64 diluted earnings per share, in 3Q22
- Excluding acquisition-related expenses, adjusted diluted earnings per share<sup>(1)</sup> of \$0.66 in 3Q22
- Strong profitability resulted in 2.8% and 3.4% increase in book value per share and tangible book value per share<sup>(1)</sup>, respectively, from 2Q22
- Consistent value creation has led to book value and tangible book value per share<sup>(1)</sup> both increasing by more than 13% over the past year







### Loan Portfolio

#### **Loan Portfolio Details**

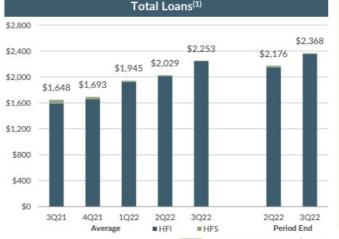
- Total loans held for investment increased \$204.8 million from prior quarter
- Continued strong loan production and a moderation in payoffs results in another quarter of significant loan growth
- Average rate on new loan production increased by more than 100 bps from prior quarter
- · Growth in most major loan categories with C&I, CRE, construction and 1-4 family residential portfolios all increasing between \$30 and \$100 million from prior quarter

Loan Portfo	lio Compos	ition <sup>(1)</sup>	
(\$ in thousands, as of quarter end)	3Q 2021	2Q 2022	3Q 2022
Cash, Securities and Other	\$257,594	\$180,738	\$154,748
Consumer and Other <sup>(2)</sup>	36,243	47,855	50,429
Construction and Development	132,141	162,426	228,060
1-4 Family Residential	502,439	732,725	822,796
Non-Owner Occupied CRE	358,369	489,111	527,836
Owner Occupied CRE	167,638	224,597	220,075
Commercial and Industrial	148,959	312,696	350,954
Total Loans HFI	\$1,603,383	2,150,148	2,354,898
Mortgage loans held-for-sale (HFS)	51,309	26,202	12,743
Total Loans	\$1,654,692	\$2,176,350	\$2,367,641

Represents unpaid principal balance. Excludes deferred (fees) costs, and amortized premium/
 (unaccreted discount) and fair value adjustments on loans accounted for under the fair value option.
 (2) Includes loans held for investment accounted for under fair value option of \$22.6 million and \$21.1

million as of September 30, 2022 and June 30, 2022, respectively.







# **Total Deposits**

- Total deposits essentially unchanged from end of prior quarter
- Minor fluctuations in each deposit category
- Interest bearing deposit costs increased 44 bps due to the higher interest rate environment and increased competition for deposits

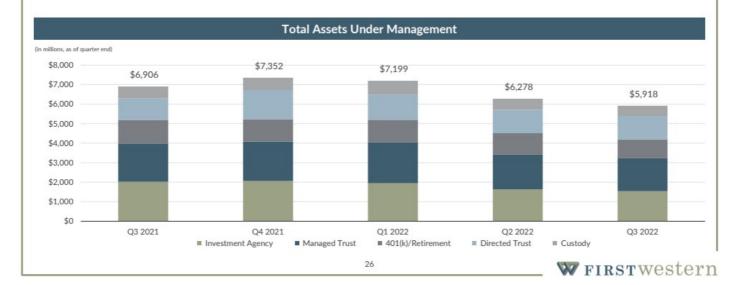
Deposit Portfolio Composition			
	3Q 2021	2Q 2022	3Q 2022
Money market deposit accounts	\$905,196	\$1,033,739	\$1,010,846
Time deposits	137,015	147,623	186,680
NOW	137,833	287,195	277,225
Savings accounts	5,620	33,099	30,641
Noninterest-bearing accounts	596,635	668,342	662,055
Total Deposits	\$1,782,299	\$2,169,998	\$2,167,447



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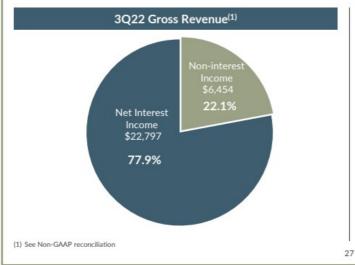
# **Trust and Investment Management**

- Total assets under management decreased \$359.2 million from June 30, 2022 to \$5.92 billion as of September 30, 2022
- The decrease in asset balances was primarily attributable to unfavorable market conditions resulting in a decrease in the value of assets under management balances
- All model portfolios continue to outperform their respective benchmark helping moderate the impact of this year's market pullback



### **Gross Revenue**

- Gross revenue<sup>(1)</sup> increased 8.8% from 2Q22
- Higher net interest income more than offset decline in non-interest income
- Accelerating growth, gross revenue excluding net gain on mortgage loans<sup>(1)</sup> up 41% annualized from 2Q22 and 36% from 3Q21

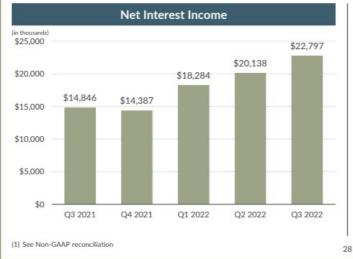


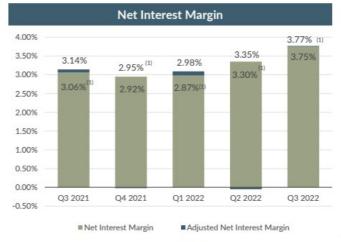


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# Net Interest Income and Net Interest Margin

- Net interest income increased to \$22.8 million, or 13.2%, from \$20.1 million in 2Q22 and 53.6% from \$14.8 million in 3Q21
- Net interest margin, excluding PPP and purchase accretion<sup>(1)</sup>, increased 47 bps to 3.77%, primarily
  due to favorable shift in mix of earning assets and higher yields on earning assets
- Net interest margin expected to decrease in near future as increase in funding costs expected to offset higher yields on earning assets







### **Non-Interest Income**

- Non-interest income decreased 7.0% from 2Q22, primarily due to lower net gain on mortgage sales and slight decline in Trust and Investment Management fees due to decline in AUM resulting from market performance
- Volume of locks on mortgage loans originated for sale declined 25% from the prior quarter, with 94% of the originations being purchase loans
- Small increases in bank fees and risk management and insurance fees

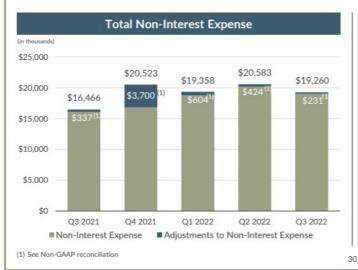




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# **Non-Interest Expense and Efficiency Ratio**

- Non-interest expense decreased 6.4% from 2Q22
- Efficiency ratio trending down below 65%
- Cost savings from Teton acquisition have been fully realized and 3Q22 benefited from full quarter impact
  of system conversion and branch consolidation that occurred in mid-May
- Decrease in non-interest expense primarily due to decline in salaries and employment benefits driven by higher deferred loan costs, lower incentive compensation, and a decline in health insurance and payroll taxes



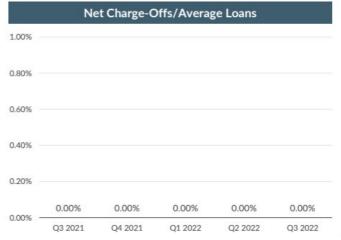


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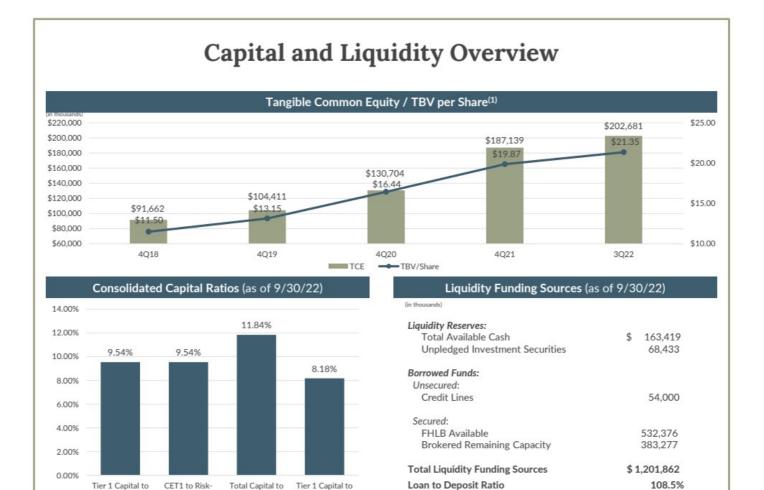
# **Asset Quality**

- Stable asset quality across the portfolio with NPAs down slightly from 2Q22
- Immaterial net charge-offs again in the quarter
- \$1.8 million provision for loan losses related to growth in total loans, excluding PPP loans, and changes in portfolio mix
- ALLL/Adjusted Total Loans<sup>(1)</sup> decreased to 0.77% in 3Q22 from 0.78% in 2Q22, consistent with strong asset quality, consistent methodology, and immaterial losses









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Risk-Weighted Weighted Assets

Assets

(1) See Non-GAAP reconciliation

Risk-Weighted

Assets

Average Assets



### **Near-Term Outlook**

- Adjustments in underwriting and loan pricing to reflect more cautious approach in light of potential economic slowdown will likely lead to a moderation in loan growth
- Diverse loan production platform and increasing contributions from new banking talent added in Colorado, Montana and Arizona expected to continue generating significant loan growth even with more conservative underwriting and pricing
- Increasing focus on core deposit gathering to fund strong loan production
- Relatively stable expense levels with near-term market expansion efforts largely completed
- Continued loan growth and improved efficiencies expected to result in continued strong financial performance
- Strong asset quality, conservative underwriting, and high levels of capital position
   First Western well to manage through any economic slowdown

### Long-Term Goals to Drive Shareholder Value

Our mission is to be the BPBFWWMC - Best Private Bank for the Western Wealth Management Client

We believe First Western can be a unique, niche focused regional powerhouse with high fee income and consistent strong earnings from our scalable wealth management platform

- Drive to \$5 billion in total assets, \$25 billion TIM assets through both organic growth and acquisitions
  - ~50 offices
  - \$7-8 million in revenue per office
  - 60% contribution margin per office
- Build footprint, scale and operating leverage with M&A
  - Capital and earnings accretive
- Create, roll out virtual private bank
  - Robo advisor tied to bank
  - "Buy up" into expert advice
- Upgrade wealth management platform
  - Fully integrated front end
- Sell wholesale TIM services to other banks

### A Unique and Attractive Investment

MYFW's core strengths provide the foundation for driving shareholder value

Differentiated, Proven in the Marketplace

Built-in Operating Leverage Highly Desirable Recurring Fee Income

Experienced, Tested Team Unique Opportunity for Investors

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# Team: Ready to Take MYFW to the Next Level

Name	Title	Joined FW	Years in Industry	Prior Experience
Scott C. Wylie	Chairman, CEO & President	2002	34	<ul> <li>Chairman &amp; CEO, Northern Trust Bank of Colorado</li> <li>Chairman &amp; CEO, Trust Bank of Colorado</li> <li>CEO, Equitable Bancshares of Colorado and Women's Bank, Chairman, Equitable Bank</li> <li>Chairman, American Fundware</li> <li>President &amp; CEO, Bank and Trust of Puerto Rico</li> <li>Associate, First Boston Corporation</li> </ul>
Julie A. Courkamp	Chief Financial Officer and Chief Operating Officer, Director & Treasurer	2006	21	<ul> <li>Assurance services with PricewaterhouseCoopers</li> <li>Executive roles within First Western with responsibility for Accounting &amp; Finance, Risk, Technology, Operations and Human Resources</li> </ul>
John E. Sawyer	Chief Investment Officer	2017	28	<ul> <li>Chief Investment &amp; Fiduciary Officer, BBVA Compass Bank</li> <li>President &amp; COO, Florida-based boutique wealth management firm</li> <li>Executive with Credit Suisse, Morgan Keegan &amp; Co., and First Tennessee Capital Markets</li> </ul>
Scott J. Lawley	Chief Credit Officer	2018	34	<ul> <li>Sr. Credit Officer &amp; Segment Risk Officer, Huntington National Bank</li> <li>Credit advisor, chief underwriter, CRE credit officer PNC Bank, US Bank</li> <li>Lending positions with Fleet Bank</li> </ul>
Matt Cassell	President, Commercial Banking	2020	24	<ul> <li>Colorado Market President, Simmons Bank</li> <li>President-Colorado, Bank SNB</li> <li>Market President, Community Banks of Colorado</li> </ul>

# **MYFW's Sophisticated Board of Directors**

Name	Director Since	Primary Business
Scott C. Wylie	2002	First Western Financial, Inc.
Julie A. Caponi, CPA	2017	<ul> <li>Former Finance Executive at Arconic, Inc. (fka Alcoa Inc.)</li> <li>Former audit partner at Deloitte</li> <li>Board member &amp; Audit Committee chair for FCF (NYSE)</li> </ul>
Julie A. Courkamp	2021	First Western Financial, Inc.
David R. Duncan	2011	<ul> <li>Energy</li> <li>Winery Executive, Silver Oak Cellars</li> <li>Entrepreneur, board member, business leader</li> </ul>
Thomas A. Gart	2013	<ul> <li>Real Estate Developer</li> <li>Specialty Retail Executive</li> <li>Family business, PE investing across broad range of industries</li> </ul>
Patrick H. Hamill	2004	<ul> <li>Real Estate Developer</li> <li>Home Builder Executive</li> <li>Entrepreneur, business/community leader, real estate expertise</li> </ul>
Luke A. Latimer	2015	Utility Maintenance Construction Executive Family business, public bank board
Scott C. Mitchell	2021	<ul> <li>President, U.S. Engineering, Metalworks</li> <li>President of several successful manufacturing companies</li> <li>Six Sigma Master Black Belt</li> </ul>
Eric D. Sipf, CPA <sup>(1)</sup>	2003	<ul> <li>Former Healthcare Executive</li> <li>US Army</li> <li>Asset management, finance, bank board, M&amp;A</li> </ul>
Mark L. Smith	2002	<ul> <li>Real Estate Developer</li> <li>Entrepreneur, community leadership, real estate expertise</li> </ul>
Joseph C. Zimlich, CPA	2004	<ul> <li>Family Office Executive</li> <li>Corporate leadership, board, and investment management</li> </ul>
1) CPA license inactive		



### Organizational Structure Built for Scale

#### First Western

#### **Profit Centers**

#### Full Bank and Trust:

- Aspen, CO
- Boulder, CO
- · Cherry Creek, CO
- Denver, CO
- DTC/Cherry Hills, CO
- Northern Colorado
- Jackson Hole, WY
- Rock Springs, WY
- · Pinedale, WY
- Scottsdale, AZ
- Broomfield, CO
- Phoenix, AZ
- Vail Valley, Avon, CO

#### Loan Production Offices:

- Bozeman, MT
- · Ft. Collins, CO
- Greenwood Village, CO

#### Trust Offices:

- Century City, CA
- · Laramie, WY

#### **Product Groups**

- Investment Management
- Fiduciary/ Trust
- Wealth Planning
- Retirement Services
- Insurance
- Mortgage Services
- Treasury Management

### **Support Centers**

- Finance & Accounting
- Risk & Compliance
- Enterprise Technology
- Human Capital
- Credit Analysis
- Bank & Trust/Investment Operations
- Marketing/Branding

Big operating leverage from expert, high fixed cost teams

Very profitable when mature

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Consolidated Gross Revenue	For the Years Ended,									
(Dollars in thousands)	2016	2017	2018	2019	2020	2021				
Total income before non-interest			100	796		182				
expense	\$53,394	\$54,501	\$57,602	\$63,997	\$92,615	\$95,40				
Less: Unrealized gains/(losses)			2.2							
recognized on equity securities	-	-	(15)	21	15	(21				
Less: Net gain on equity interests	114	81	-	119	-	48				
Less: Net gain on sale of assets	-		-	183	-					
Plus: Provision for credit loss	985	788	180	662	4,682	1,230				
Gross revenue	\$54,265	\$55,208	\$57,797	\$64,336	\$97,282	\$96,170				
Consolidated Adjusted Pre-tax, Pre-provision Income		For the	Twelve Months	Ended Decembe	r 31,					
(Dollars in thousands)	2016	2017	2018	2019	2020	2021				
Net Income before income tax, as reported	\$3,571	\$5,007	\$7,422	\$10,192	\$33,063	\$27.28				
Plus: Provision for loan losses	985	788	180	662	4,682	1,23				
Pre-tax, Pre-provision Income	\$4,556	\$5,795	\$7,602	\$10.854	\$37,745	\$28,510				
Plus: Acquisition related expenses					684	4.10				
Adjusted Pre-tax, Pre-provision Income	\$4,556	\$5,795	\$7,602	\$10,854	\$38,429	\$32,61				
Consolidated Efficiency Ratio			For the Year	rs Ended,						
(Dollars in thousands)	2016	2017	2018	2019	2020	2021				
Non-interest expense	\$49,823	\$49,494	\$50,182	\$53,806	\$59,552	\$68,12				
Less: Amortization	747	784	831	374	14	1				
Less: Acquisition related expenses	-		-	-	684	4,10				
Less: Goodwill impairment	-		-	1,572	-					
Less: Provision on other real estate owned	-	-	-	-	176					
Less: Loss on assets held for sale	-	-	-	-	553					
Plus: Gain on sale of LA fixed income team		-	-	-	62					
Adjusted non-interest expense	\$49,076	\$48,710	\$49,351	\$51,860	\$58,187	\$64,01				
Net interest income	\$24.457	\$27,576	\$30,624	\$32,061	\$46,102	\$56,50				
Non-interest income	29,922	27,713	27,158	32,598	51.195	40.12				
Less: Unrealized gains/(losses) recognized on	,	,		,	,					
equity securities	-	-	(15)	21	15	(21				
Less: Net gain on securities	114	81	-	119	-	489				
Less: Net gain on sale of assets	-	-	-	183	-					
Total income	\$54,265	\$55,208	\$57,797	\$64,336	\$97,282	\$96,170				
		00.00/	85.4%	80.6%	59.8%	66.69				
Efficiency ratio	90.4%	88.2%	85.4%	80.0%	39.8%	00.07				

Consolidated Efficiency Ratio		For th	ne Three Months Ended,	1 2	
(Dollars in thousands)	September 30, 2021	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022
Non-interest expense	\$16,466	\$20,523	\$19,358	\$20,583	\$19,260
Less: amortization	5	4	77	77	77
Less: acquisition related expenses	332	3,696	527	347	154
Adjusted non-interest expense	\$16,129	\$16,823	\$18,754	\$20,159	\$19,029
Net interest income	\$14,846	\$14,387	\$18,284	\$20,138	\$22,797
Non-interest income	10,492	9,535	8,600	6,940	6,454
Less: unrealized gains/(losses) recognized on equity securities Less: net gain/(loss) on loans accounted for under the fair	(3)	(7)	(32)	299	75
value option				(155)	(134)
Less: Net gain on equity interests	1,000	489	1	-	6
Adjusted non-interest income	10,495	9,053	8,631	6,796	6,507
Total income	\$25,341	\$23,440	\$26,915	\$26,934	\$29,304
Efficiency ratio	63.65%	71.77%	69.68%	74.85%	64.94%

Consolidated Tangible Common Book Value Per Share	As of,										
(Dollars in thousands)	Dec. 31, 2018	Dec. 31, 2019	Dec. 31, 2020	Dec. 31, 2021	June 30, 2022	September 30, 2022					
Total shareholders' equity	\$116,875	\$127,678	\$154,962	\$219,041	\$228,024	\$234,862					
Less: Goodwill and other intangibles, net Intangibles held for sale(1)	25,213	19,714 3,553	24,258	31,902		32,181					
Tangible common equity	91,662	104,411	\$130,704	187,139		202,681					
Common shares outstanding, end of period	7,968,420	7,940,168	7,951,773	9,419,271	9,478,710	9,492,006					
Tangible common book value per share	\$11.50	\$13.15	\$16.44	\$19.87	\$20.65	\$21.35					
			Net incor	ne available to comr	non shareholders	\$6,221					
			Return on	tangible common ed	quity (annualized)	12.28%					

(1) Represents the intangible portion of assets held for sale

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Wealth Management Gross Revenue	For the Three Months Ended,										
(Dollars in thousands)	September 30, 2021	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022						
Total income before non-interest expense	\$20,435	\$20,612	\$24,156	\$25,282	\$26,555						
Less: unrealized gains/(losses) recognized on equity securities Less: net gain/(loss) on loans accounted for under the fair	(3)	(7)	(32)	299	75						
value option	-	-	2)	(155)	(134)						
Less: net gain on equity interests	-	489	1	-	6						
Plus: provision for loan loss	406	812	210	519	1,756						
Gross revenue	\$20,844	\$20,942	\$24,397	\$25,657	\$28,364						

Mortgage Gross Revenue		For	the Three Months End	ed,	
(Dollars in thousands)	September 30, 2021	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022
Total income before non-interest expense	\$4,497	\$2,498	\$2,518	\$1,277	\$940
Plus: provision for loan loss			-	-	
Gross revenue	\$4,497	\$2,498	\$2,518	\$1,277	\$940
Consolidated Gross Revenue		For	the Three Months End	ed,	
(Dollars in thousands)	September 30, 2021	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022
Total income before non-interest expense	\$24,932	\$23,110	\$26,674	\$26,559	\$27,495
Less: unrealized gains/(losses) recognized on equity securities	(3)	(7)	(32)	299	75
Less: net gain/(loss) on loans accounted for under the fair					
value option			-	(155)	(134
Less: net gain on equity interests		489	1		6
Plus: provision for loan loss	406	812	210	519	1,756
Gross revenue	\$25,341	\$23,440	\$26,915	\$26,934	\$29,304
Gross Revenue excluding net gain on mortgage loans	For th	ne Three Months En	ded,		
(Dollars in thousands)	September 30, 2021	June 30, 2022	September 30, 2022		
Gross revenue	\$25,341	\$26,934	\$29,304		
Less: net gain on mortgage loans	4,480	1,152	885		
Gross revenue excluding net gain on mortgage loans	\$20,861	\$25,782	\$28,419		

Adjusted net income available to common shareholders	ders For the Three Months Ended,							
(Dollars in thousands, except per share data)	September 30, 2021	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022			
Net income available to common shareholders	\$6,417	\$1,917	\$5,524	\$4,482	\$6,221			
Plus: acquisition related expense including tax impact	252	2,859	398	260	116			
Adjusted net income to common shareholders	\$6,669	\$4,776	\$5,922	\$4,742	\$6,337			
Adjusted diluted earnings per share		For th	ne Three Months End	ed,				
(Dollars in thousands, except per share data)	September 30, 2021	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022			
				And an included and an included an included an included and included an included and included an included and included an included and included an inc	September 50, Lull			
Diluted earnings per share	\$0.78		\$0.57	\$0.46				
Diluted earnings per share Plus: acquisition related expenses including tax impact		\$0.23	\$0.57 0.04		\$0.64			

Pre-tax, pre-provision net income	For th	For the Three Months Ended,							
(Dollars in thousands)	September 30, 2021	June 30, 2022	September 30, 2022						
Income before income taxes	\$8,466	\$5,976	\$8,235						
Plus: provision for loan losses	406	519	1,756						
Pre-tax, pre-provision net income	\$8,872	\$6,495	\$9,991						

Allowance for loan losses to Bank originated loans excluding PPP	As of,								
(Dollars in thousands)	December 31, 2021	March 31, 2022	June 30, 2022	September 30, 2022					
Total loans held for investment	\$1,954,168	\$1,931,122	\$2,150,148	\$2,354,898					
Less: Branch acquisition	360,661	323,563	287,623	248,573					
Less: PPP loans	40,062	13,109	9,053	6,905					
Less: Purchased loans accounted for under fair value		6.368	21,149	22,648					
Loans excluding acquired and PPP	1,553,445	1,588,082	1,832,323	2,076,772					
Allowance for loan losses	13,732	13,885	14,357	16,081					
Allowance for loan losses to Bank originated loans excluding PPP	0.88%	0.87%	0.78%	0.77%					



Adjusted net interest	For the T	hree Month	s Ended	For the T	hree Month	ns Ended	For the T	hree Month	s Ended	For the T	hree Month	s Ended	For the T	hree Month	s Ended
margin	Sept	ember 30, 2	021	Dec	ember 31, 2	021	M	arch 31, 202	22	Ji	ine 30, 202	2	Septe	ember 30, 20	022
(Dollars in thousands)	Average Balance	Interest Earned/Paid		Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Average Yield/Rate	Average Balance	Interest Earned/Paid	Averag Yield/Ra
Interest-bearing deposits in other financial institutions	266,614	105		279,406	109		475,942	232		321,673	549		101,824	533	
PPP adjustment	1,636	-		9,556	3		12,378	6		4,493	9		2,798	16	
Investment securities	29,130	180		36,001	226		55,739	337		69,320	418		87,340	653	
PPP adjustment					-		-	-			-		-		
Loans	1,592,800	15,861	1	,653,920	15,398		1,922,770	19,096		2,010,024	20,663		2,241,343	25,345	
PPP adjustment	(81,476)	(1,081)		(51,825)	(622)		(30,481)	(491)		(13,385)	(148)		(9,026)	(73)	
Purchase Accretion adjustment		35		-	398			(328)			(288)			114	
Adjusted total Interest- earning assets	1,808,704	15,100	1	,927,058	15,512		2,436,348	18,852		2,392,125	21,203		2,424,279	26,588	
nterest-bearing deposits		829			813			943			1,103			2,706	
PPP adjustment					2			2			2			_	
Federal Home Loan Bank Topeka and Federal		82			55			39			28			656	
Reserve borrowings PPP adjustment											8.0				
Subordinated notes		(59)			(31)			(16)			(8)			(3)	
Adjusted total interest-	-	389			477			400		-	361		-	362	
bearing liabilities		1,241			1,314			1,366			1,484			3,721	
Net interest income		13,859			14,198			17,486			19,719			22,867	
Adjusted net interest margin			3.06%			2.95%			2.87%			3.30%			3.7